

STRATEGIC GOALS

2023-2025



1



Advance systems, policies and practices that increase and preserve the supply of quality affordable rental homes for people with limited economic means.

Our country faces an acute need for more affordable homes and a dynamic political, social and economic environment. SAHF will leverage member strength and staff expertise to continue **developing and promoting actionable proposals for federal policy and programmatic improvements** that preserve and expand affordable housing supply and that center residents. Recognizing the power of state policy and the scale and experience of our members, we will support members in identifying and promoting key state-level regulatory and policy strategies.

2



Support and advance the agency, stability, health and wellness, and economic mobility of residents.

Home is a cornerstone of our identities and a platform for individual and collective well-being. However, our current systems create barriers for residents of affordable rental housing to fully leverage opportunities that living in safe, affordable high-quality housing can provide. SAHF will continue to lead the way in **identifying and promoting policies, practices, partnerships and business models** that support residents of affordable rental housing to experience improved health and stability and to define and reach their goals. SAHF will also continue to **strengthen and expand the use of CORES** and explore opportunities for **residents and SAHF members to leverage technology**.

3



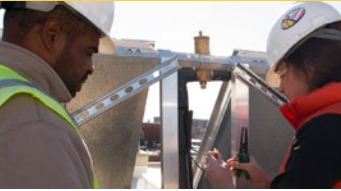
Advance equitable, environmentally sustainable design and operations to promote housing stability and improved health outcomes for residents of affordable rental housing.

High-quality homes positively impact our health and the health of the world around us, but residents of affordable rental housing don't always have access to environmentally sustainable practices. SAHF and its members are leaders in identifying and advancing strategies for making homes more affordable, energy efficient and environmentally sustainable, but urgent work remains. By continuing our **energy and water efficiency initiatives**, supporting advancement of **low-carbon strategies**, leveraging peer exchange and collective commitments, and exploring **resident-centered and resilient design and operation practices**, we will work to ensure that residents can equitably benefit from healthy, sustainable homes.

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4



Advance racial equity in the affordable rental housing sector by leveraging the power and resources of SAHF member organizations and demonstrating accountability through the SAHF collaborative.

Centuries of racially unjust policies have resulted in less affordable, less accessible housing for many people of color. As noted in **SAHF's Pledge to Advance Racial Equity**, to create the just world that SAHF and our members strive for, we must consider how all areas of our work can help advance equity, directly for residents of SAHF member properties and more broadly by serving as exemplars in the field. Through opportunities to **leverage lessons, economic strength and collective influence in the affordable housing sector** and beyond, SAHF can help advance equity and shape policy and practice.

5



Promote the value and strengthen the effectiveness of SAHF members as leaders in creating and providing affordable rental homes that are equitable and resident-centered.

SAHF members are industry-leading stewards with deep commitments to people and communities. Drawing on our staff of technical experts, an ability to collect, interpret and communicate data, a strong brand, and industry relationships, SAHF will work to ensure that policymakers and partners in our sector and beyond understand the **unique value brought by SAHF members**. SAHF will continue to provide a forum for its members to have effective **spaces to learn from and challenge one another**, using lessons learned from members to help shape equitable policies and unlock capital that will help members and other mission-driven actors meet the moment.

ABOUT SAHF

Stewards of Affordable Housing for the Future (SAHF) is a national collaborative of 13 nonprofit affordable housing developers whose mission-driven alliance accelerates resident-centered policy changes, equitable investments and sustainable solutions for the rental housing sector. Together, our members own, operate and manage affordable rental homes in 49 states, District of Columbia, Puerto Rico and the Virgin Islands. SAHF plays a pivotal role between practitioners, policymakers and partners to create healthy, equitable communities by translating policy into practice and forging connections between the affordable housing and environmental sustainability sectors.

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